



January 4, 2023

RE: Stibnite Mine Support Letter

Dear Ms. Linda Jackson,

Happy New Year to you! I am writing on behalf of Iron Woman Construction & Environmental Services, a Native American Owned LLC. We are in the business of restoring our land. As I like to say, we are stewards of the environment and the earth. Our company has been involved extensively with studying the upcoming mining, environmental remediation, steam restoration, construction, and closure work on the Stibnite Mine site. We have been closely following and working with Perpetua Resources' plans for several years, and even submitted several proposals and cost estimates for the mine site cleanup work that started last year in 2022. As you know, the Stibnite gold mine project presents a huge opportunity for the state of Idaho. I have been in the environmental and mining business for over 36 years. I have worked on one of the largest Superfund Sites here in Denver, Colorado, at the Rocky Mountain Arsenal, from 1999 to 2008. I currently am the Vice President of Iron Woman Mining Services, LLC. I can say without a doubt, that the Perpetua Stibnite project is very well thought out and is a home run for the local community, state, and all environmental, mining, and construction firms. They are doing this right! Where else can you take a superfund site, remediated it, restore the earth, and in the process, mine the critical minerals that are so essential and vital for our country.

In this day and time where we need to mine more critical minerals to sustain our country and not rely on foreign sources, it is vital that this project is a success and moves forward expeditiously. I view this as a strategic project that is 100% necessary for our country's national security, period! This is the project that will change our future forever. The time is now.

The new improvements to the mine plan, such as adding a water treatment plant, and the plan to put geosynthetic covers on the development rock piles, are the right thing to do. These will help protect the environment and our water.

If the Stibnite Gold Project goes into production, Idaho would see a huge economic benefit. Perpetua plans to invest \$1 billion in the state, contribute \$10 million annually in state and local taxes and make improvements to roads and power grid near the site. The company has also made a pledge to hire locally whenever possible. The EIS document says that there would be about 600 direct jobs and about 680 to 1400 indirect jobs from the project during construction and mining. Since I have been involved, Perpetua has contributed approximately \$34 million to the local and state economy. Perpetua salaries will be considerably higher than the local wages and wages in the Boise area, according to the SDEIS. It is impossible to ignore the positive trickledown effect an investment of this size would have on our community and economy.

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The Stibnite Gold Project is the type of project that the state of Idaho needs. This project will be a model or show piece to demonstrate how an environmental clean-up project is properly executed and completed. I highly encourage the U.S. Forest Service to permit this project, using the MMP alternative as expeditiously as possible. We, Iron Woman, fully support the Perpetua Team. We look forward to being a part of this great project as it moves into the remediation and construction phases.

Please contact me at 719-331-9306 if you have any questions.

Sincerely,
Iron Woman Construction and Environmental Services, LLC

A handwritten signature in blue ink that reads "Carl B. Crews, Jr." with a stylized flourish at the end.

Carl B. Crews, Jr.
Vice President of Iron Woman Mining Services, LLC.



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